

# Digitalization Pitfalls

## Software & Complexity

# Topics

- Cases
- Nancy Leveson
- Experience
- Guidance

# Ariane Rocket Launch

## June 4 1996

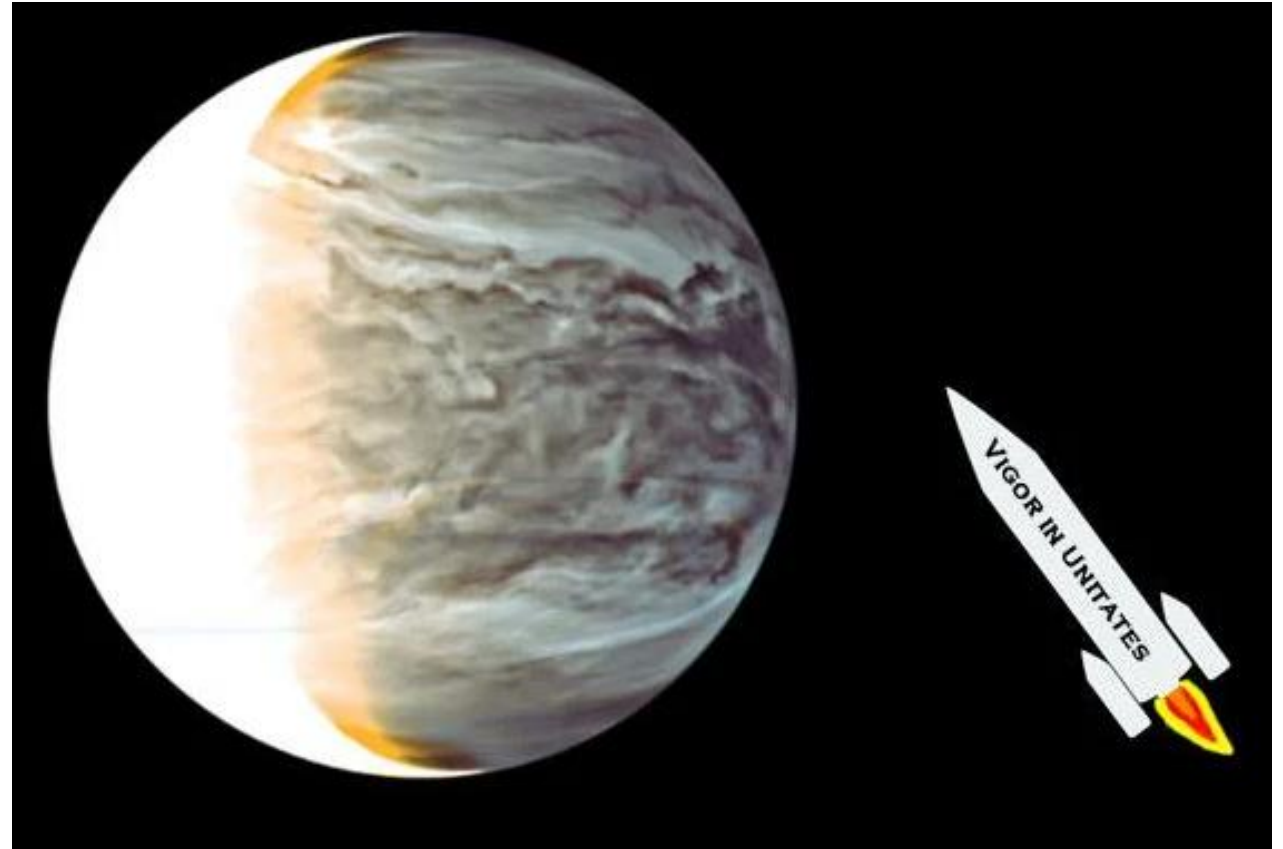
- Dead routine
- Multiple software bugs

The launch, which took place on Tuesday, 4 June 1996, ended in failure due to multiple errors in the software design: [Dead code](#) (running, but intentionally so only for [Ariane 4](#)) with inadequate protection against [integer overflow](#) led to an [exception handled](#) inappropriately—halting the whole [inertial navigation system](#)



# Venus missed Kersten Blunder 2 billion loss

- mm to inches error
- 24.5 instead of 25.4



Mars Polar Lander crash  
PSI to bar

# Airospace

## Warsaw A320 Accident

Software thought airplane had not landed

Computer logic prevented the activation of both ground spoilers and thrust reversers until a minimum compression load of at least 6.3 tons was sensed on each main landing gear strut, thus preventing the crew from achieving any braking action by the two systems before this condition was met



Boing 737 Max, software upgrade  
overruling the pilot

# Nancy Leveson    Engineering a safer world

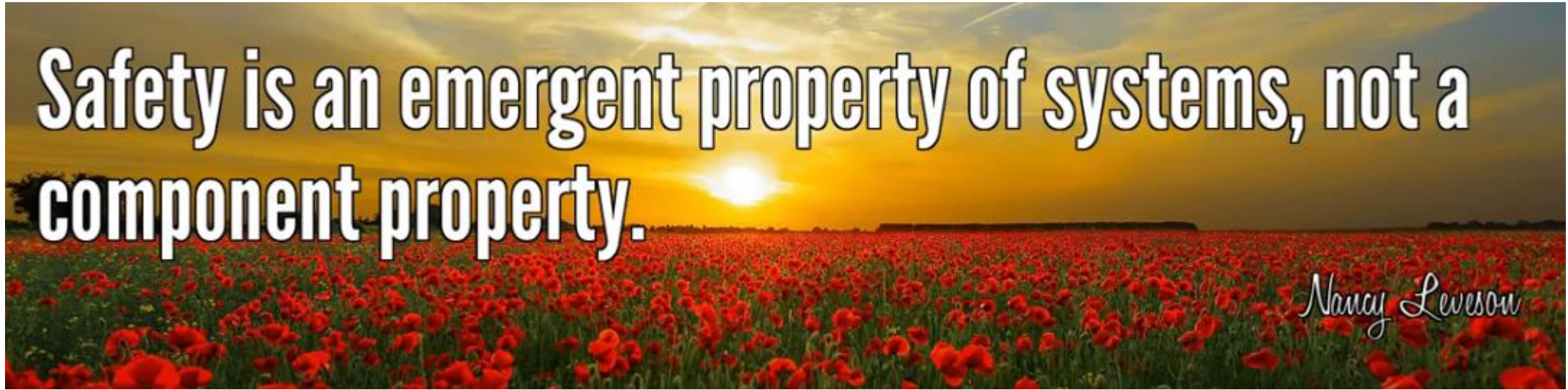


Safety is an emergent property of systems, not a component property.

— Nancy Leveson —

## Types of Accidents

- Component Failure Accidents
  - Single or multiple component failures
  - Usually assume random failure
- System Accidents
  - Arise in interactions among components
    - No components may have "failed"
  - Caused by interactive complexity and tight coupling
  - Exacerbated by the introduction of computers.



**Safety is an emergent property of systems, not a component property.**

*Nancy Leveson*



**Highly reliable components are not necessarily safe..**

*Nancy Leveson*

# Best in class NASA software programs

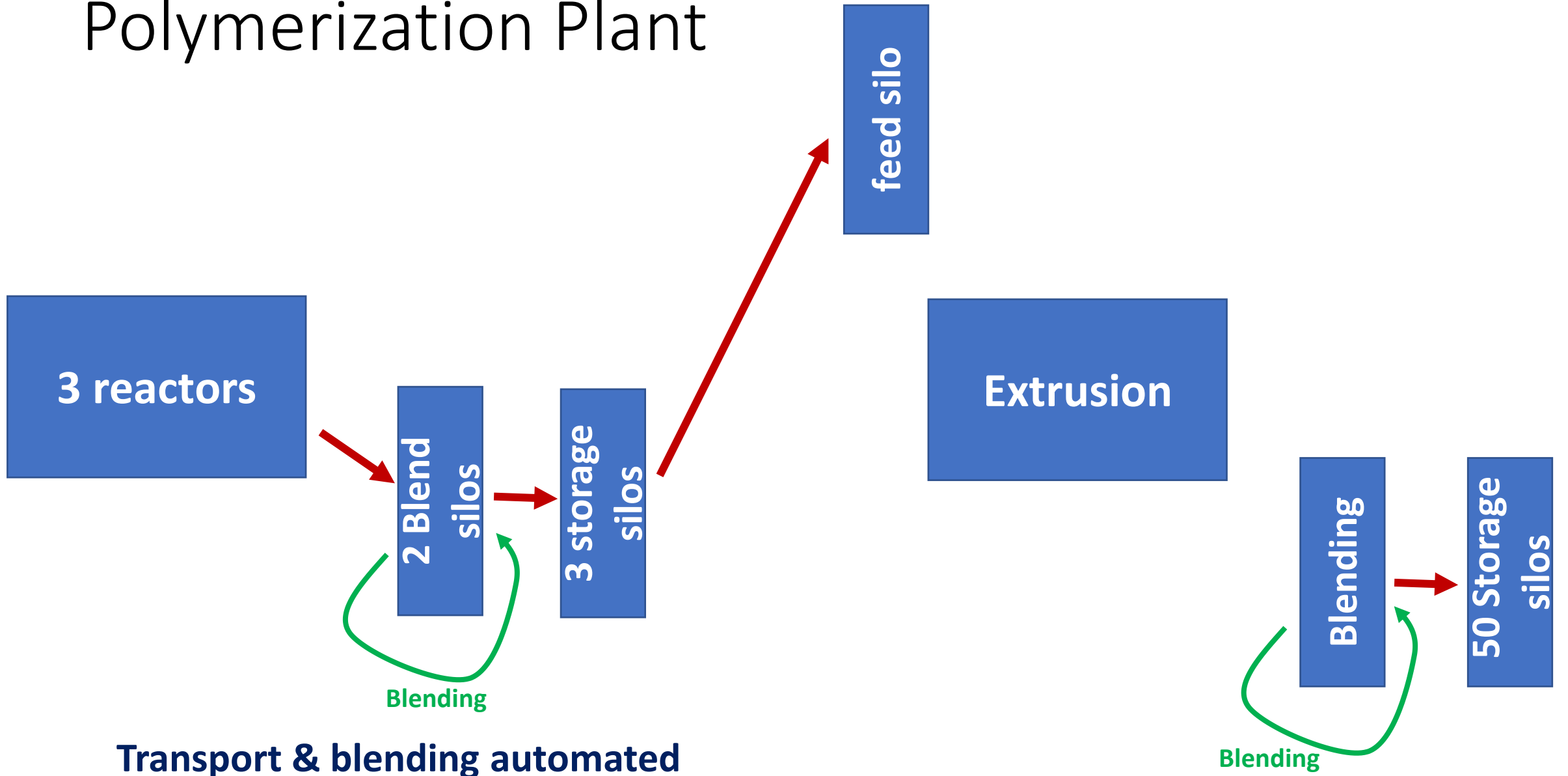
- 3 errors per page
- Software engineers not trained in methods that avoid errors
- Not all errors can be found in testing



# Self driving cars

- Fatal incidents
- 100.000 pages programming...

# Polymerization Plant



# MOC new PLC + software for transport

- Design
  - Programming
  - SAT (Supplier testing)
  - FAT (Factory testing)
  - Plant shutdowns by remaining errors
- All the special situations are hard to foresee

# **STAMP**

## **(System-Theoretic Accident Model and Processes)**

- A new, more powerful accident/loss causality model
- Based on systems theory, not reliability theory
- Defines accidents/losses as a dynamic control problem (vs. a failure problem)
- Applies to VERY complex systems